

MINUTES
of the **REGULAR MEETING** of the
BOARD OF DIRECTORS
of the
DEVELOPMENTAL DISABILITIES RESOURCE CENTER (DDRC)



DDRC Building, 11177 W. 8th Ave., Lakewood, CO 80215
September 24, 2025

Our mission is to create opportunities for people with intellectual and developmental disabilities and their families to participate fully in the community.

I -- PRELIMINARY

A. CALL TO ORDER: Mrs. Hartley, Chair of the Board, called the regular meeting of the Board of Directors of DDRC for September 24, 2025, to order at 5:30 p.m.

B. ROLL CALL:

BOARD MEMBERS PRESENT

Susan Hartley, Chair
Jean Armour
Pat Bolton
Mary Margaret Fouse-Bishop
Megan MacHatton
Amy Miller
David Pemberton
Doreen Raad
Matt Rotter
Jodi Schoemer
Sharon Sena
Jennifer Thompson
Mary Ann Tillman

BOARD MEMBERS ABSENT

SENIOR STAFF PRESENT

Rob DeHerrera, Executive Dir.
Jane Byron
Gena Colbert
Heather Hagen
Jamie Haney
Meghan Horihan
Lambert Hubel
Micki Klawes
Eric Koch
Jamie Luark
Michele Majeune
Lindsay Menough
Kerriane Rigney
Annette Rogers
Theresa Vosberg

A quorum was present.

C. MINUTES: Ms. Schoemer moved to approve the minutes of the August 20, 2025, meeting as written. Seconded by Mr. Rotter and carried unanimously.

D. FINANCIAL STATEMENTS: Mr. Rotter, Treasurer, presented the June financial statements, including revenue, expenses, variances and an investment update. He also reviewed several metrics that demonstrate DDRC's strong financial position.

Ms. Sena moved to approve the financial statements as submitted. Seconded by Ms. Armour and carried unanimously.

II – COMMUNICATIONS

None

III – PUBLIC COMMENT

None

IV – ACTION ON ROUTINE ITEMS

CONSENT AGENDA: Ms. Schoemer moved that Board approve the following items under the consent agenda.

- VI Human Resources Report
- VII Development Report
- VIII-A Early Intervention Service Broker Status Report
- VIII-B Community Services Status Report
- IX-C Executive Committee and Finance/HR Committee Recommendations
 - Designation of funds for FY 26 Unmet Needs.

Seconded by Ms. Miller and carried unanimously.

V – COMMENDATIONS

There was one Teamwork Award given this month.

Mrs. MacHatton moved to recognize the staff who received commendations. Seconded by Mrs. Tillman and carried unanimously

IX – BUSINESS

A. EXECUTIVE DIRECTOR'S REPORT

- The Governor called a Special Session to address a \$783 million shortfall for the current fiscal year created by the federal House Resolution 1 (HR 1) The special session shored up a portion of the budget shortfall through raising additional revenue and accessing reserves to close the budget gap. The Governor, through Executive Order, issued additional cuts to balance the FY 26 budget. Specifically for IDD services these include:
 - A provider rate reduction of 1.6% for Home and Community Based Services effective 10/1/25.
 - A rate reduction for Community Connector Services effective 1/1/26. This has no real impact for us currently.
 - A rate alignment for Individual Residential Services and Supports (primarily impacting residential rates for paid Family Caregivers) effective 3/1/26.

The Department of Health Care Policy and Financing (HCPF) continues to warn the Colorado Long Term Supports and Services system is entering a period of significant challenges.

- The Joint Budget Committee received the quarterly forecast on September 22nd. The current projection is a budget deficit of \$841 million for FY 27. The Office of State Planning and Budgeting addressed the continued growth of Medicaid expenditures and specifically called out spending in the elderly and disabled long-term care services as one of the principal cost drivers. Colorado is now also poised for a 50/50 chance of an impending recession that could exacerbate the situation. With the shortfall, escalating Medicaid obligations, changes to Medicaid funding, and elevated economic risk, we

will be entering a legislative session with limited flexibility and pending cuts. The Governor will be releasing the state' FY 27 budget on November 1. Alliance, our partners and DDRC continue to work diligently on this. We have a meeting set with leadership from the Office of Community Living (within HCPF) and an upcoming meeting with the new JBC analyst to focus on Early Intervention (EI).

- Direct Support Professional (DSP) Week was a huge success. A special thank you to Mrs. Tillman for volunteering to work with staff and coordinate all the activities with the Board of Directors. Thanks also to Lindsay Menough and her entire team for taking the lead on this. It was immensely appreciated and with your support it was a huge success for our amazing staff.
- The Colorado Department of Early Childhood (CDEC) just completed a two-week monitoring of our EI program. They focused on compliance, quality assurance and technical assistance. They were incredibly complimentary of Micki Klawes and her entire team. A huge shout out goes to Micki, Jamie Haney and all of EI for all their work that went into that.
- Welcome to Eric Koch as our new Director of Admissions and Support Services.
- Mick Hill-Hunt, an Employment Specialist here at DDRC, has been nominated for the Arvada Chamber of Commerce Future 20 List for passionate work supporting people with IDD to enter and advance in the workforce.
- Thank you to the Board members for attending a number of events including DSP Week, the Summer Sizzler and the Legislative BBQ.
- DDRC's Annual Celebration is Wednesday, October 22 at 6 pm with the Board meeting at 5:30 pm at Baldoria on the Water.
- Beau Jo's Benefit Night will be held on November 13 at the Arvada location. We will have a room reserved for our community/supporters this year, so help spread the word and join us for this annual fundraising event.
- Mrs. Tillman shared that the Weiland facility looks amazing with all the recent improvements, as well as work being done at Walters. Areas such as the Wellness Room at Walters differentiate us from other providers. She praised the work being done to implement the agency-wide CareLogic system and noted that there have been some great additions to the management team. She added that we are poised to turn the corner of growth to serve more individuals.

B. NOV/DEC BOARD MEETING DATE SELECTION – Due to the Thanksgiving and winter holidays, the November and December Board meetings are combined and held early in December, as allowed in the bylaws. The Executive Committee recommended that the meeting be held on December 10, 2025.

Mrs. Hartley moved that the Nov/Dec Board meeting be held on December 10, 2025.

Seconded by Ms. Armour and carried unanimously.

X – SPECIAL ITEM

Meghan Horihan, Director of Residential Services, Marcia Miller-Rickert, Program Team Lead, and Lindsay Menough, Deputy Director, presented an overview of DDRC's Quality Living Options.

XI – PUBLIC COMMENT

None

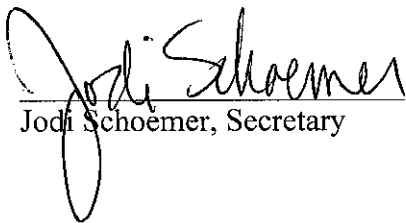
XII – ITEMS OF GENERAL DISCUSSION

A. UNFINISHED BUSINESS – None

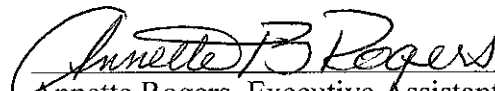
B. NEW BUSINESS – Mrs. Elliott, who recently resigned from the Board after 28 years, was honored. In addition to her most recent role as Vice Chair, she served as Secretary for many years and chaired several committees during her more than two decades of service. She understands the complexity of the organization and has always shared her history, wisdom and insight. The Board gave her a gift and also noted that a plaque has been placed on one of the new benches at Weiland to commemorate her time on the Board and her countless volunteer hours she has dedicated to DDRC.

XIII – ADJOURNMENT

Meeting adjourned at 7:20 p.m. The next regular meeting of the Board is on Wednesday, October 22, 2025, at 5:30 pm, at Baldoria on the Water, 146 Van Gordon Street, Lakewood, CO, 80228.



Jodi Schoemer, Secretary



Annette Rogers, Executive Assistant

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

UNAUDITED SUMMARY OF REVENUES & EXPENSES

July 31, 2025

	TOTAL BUDGET	MONTHLY BUDGET	CURRENT MONTH ACTUAL	Y-T-D BUDGET	Y-T-D ACTUAL	Y-T-D VARIANCE FAV (-UNFAV) DOLLARS	%
REVENUES	\$ 41,595,952	\$ 3,466,329	\$ 3,496,539	\$ 3,466,329	\$ 3,496,539	\$ 30,210	0.9%
EXPENDITURES							
PERSONNEL	\$ 24,279,369	\$ 2,023,281	\$ 1,963,237	\$ 2,023,281	\$ 1,963,237	\$ 60,044	3.0%
OPERATING	\$ 9,710,059	\$ 809,172	\$ 810,925	\$ 809,172	\$ 810,925	\$ (1,753)	-0.2%
PURCHASE OF SERVICES	\$ 4,430,810	\$ 369,234	\$ 349,976	\$ 369,234	\$ 349,976	\$ 19,258	5.2%
COMMUNITY FUNDED PROGRAMS	\$ 3,039,161	\$ 253,263	\$ 7,958	\$ 253,263	\$ 7,958	\$ 245,305	96.9%
TOTAL EXPENDITURES	\$ 41,459,399	\$ 3,454,950	\$ 3,132,096	\$ 3,454,950	\$ 3,132,096	\$ 322,854	9.3%
REVENUES OVER EXPENSES SURPLUS/(DEFICIET)	\$ 136,552	\$ 11,379	\$ 364,443	\$ 11,379	\$ 364,444	\$ 353,064	
UNREALIZED GAIN/(LOSS) ON LT INVESTMENTS	\$ -	\$ -	\$ 30,095	\$ -	\$ 30,095	\$ 30,095	
REVENUES OVER EXPENSES NET OF LT INVESTMENTS SURPLUS/(DEFICIT)	\$ 136,552	\$ 11,379	\$ 334,348	\$ 11,379	\$ 334,349	\$ 322,969	

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

UNAUDITED REVENUES
July 31, 2025

MONTH # 1

SOURCE	TOTAL BUDGET	MONTHLY BUDGET	CURRENT MONTH REVENUE	Y-T-D BUDGET	Y-T-D REVENUE	Y-T-D VARIANCE FAV (UNFAV) DOLLARS	%
MEDICAID REVENUE	\$ 14,353,780	\$ 1,196,148	\$ 1,192,105	\$ 1,196,148	\$ 1,192,105	\$ (4,043)	-0.3%
JEFFERSON COUNTY	\$ 13,274,053	\$ 1,106,171	\$ 1,106,171	\$ 1,106,171	\$ 1,106,171	\$ (0)	0.0%
STATE PROGRAM	\$ 10,241,201	\$ 853,433	\$ 894,435	\$ 853,433	\$ 894,435	\$ 41,002	4.8%
SUPPORTED LIVING SERVICES	\$ 860,277	\$ 71,690	\$ 50,854	\$ 71,690	\$ 50,854	\$ (20,836)	-29.1%
ROOM AND BOARD	\$ 1,032,129	\$ 86,011	\$ 86,390	\$ 86,011	\$ 86,390	\$ 379	1.4%
DONATIONS/GRANTS	\$ 762,130	\$ 63,511	\$ 27,300	\$ 63,511	\$ 27,300	\$ (36,211)	-57.0%
RENTAL REVENUE	\$ 403,372	\$ 33,614	\$ 37,980	\$ 33,614	\$ 37,980	\$ 4,366	13.0%
HUD SUBSIDIES	\$ 263,460	\$ 21,955	\$ 20,070	\$ 21,955	\$ 20,070	\$ (1,885)	-9.6%
MISCELLANEOUS	\$ 20,000	\$ 1,667	\$ -	\$ 1,667	\$ -	\$ (1,667)	-100.0%
INTEREST	\$ 300,000	\$ 25,000	\$ 38,381	\$ 25,000	\$ 38,381	\$ 13,381	53.5%
PRIVATE PAY	\$ 21,464	\$ 1,789	\$ 6,473	\$ 1,789	\$ 6,473	\$ 4,684	261.9%
UNREALIZED GAIN/(LOSS) ON INVESTMENT	\$ -	\$ -	\$ 30,095	\$ -	\$ 30,095	\$ 30,095	100.0%
EXTERNAL TOTAL REVENUE	\$ 41,531,866	\$ 3,460,989	\$ 3,490,254	\$ 3,460,989	\$ 3,490,254	\$ 29,265	0.8%
INTERNAL REVENUES	\$ 64,086	\$ 5,341	\$ 6,285	\$ 5,341	\$ 6,285	\$ 945	19.7%
	\$ 41,595,952	\$ 3,466,329	\$ 3,496,539	\$ 3,466,329	\$ 3,496,539	\$ 30,210	0.9%
1% OF Y-T-D REVENUE					\$ 34,903		
1/2 % OF Y-T-D REVENUE					\$ 17,451		
FLUCTUATION THRESHOLD					\$ 25,000	& 10%	

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

UNAUDITED EXPENSES
July 31, 2025

DEPARTMENT/SECTION/UNIT	TOTAL BUDGET	MONTHLY BUDGET	CURRENT MONTH EXPENSES	Y-T-D BUDGET	Y-T-D EXPENSES	Y-T-D VARIANCE FAV (UNFAV) DOLLARS	%
RESIDENTIAL - ALL							
PERSONNEL	\$ 6,678,817	\$ 556,568	\$ 559,736	\$ 556,568	\$ 559,736	\$ (3,168)	-0.6%
OPERATING	\$ 1,931,662	\$ 160,972	\$ 166,283	\$ 160,972	\$ 166,283	\$ (5,311)	-3.3%
PURCHASE OF SERVICES	\$ 4,430,810	\$ 369,234	\$ 349,976	\$ 369,234	\$ 349,976	\$ 19,258	5.2%
TOTALS	\$ 13,041,289	\$ 1,086,774	\$ 1,075,995	\$ 1,086,774	\$ 1,075,995	\$ 10,779	1.0%
EARLY INTERVENTION							
PERSONNEL	\$ 7,336,875	\$ 611,406	\$ 585,228	\$ 611,406	\$ 585,228	\$ 26,178	4.3%
OPERATING / PURCHASE OF SERVICE	\$ 3,346,321	\$ 278,860	\$ 287,033	\$ 278,860	\$ 287,033	\$ (8,173)	-2.9%
TOTALS	\$ 10,683,196	\$ 890,266	\$ 872,261	\$ 890,266	\$ 872,261	\$ 18,005	2.0%
ADULT DAY PROGRAM							
PERSONNEL	\$ 3,693,146	\$ 307,762	\$ 303,897	\$ 307,762	\$ 303,897	\$ 3,865	1.3%
OPERATING	\$ 1,926,979	\$ 160,582	\$ 143,727	\$ 160,582	\$ 143,727	\$ 16,855	10.5%
TOTALS	\$ 5,620,125	\$ 468,344	\$ 447,624	\$ 468,344	\$ 447,624	\$ 20,720	4.4%
ADMINISTRATION							
PERSONNEL	\$ 3,427,286	\$ 285,607	\$ 295,301	\$ 285,607	\$ 295,301	\$ (9,694)	-3.4%
OPERATING	\$ 1,743,782	\$ 145,315	\$ 159,013	\$ 145,315	\$ 159,013	\$ (13,698)	-9.4%
TOTALS	\$ 5,171,068	\$ 430,922	\$ 454,314	\$ 430,922	\$ 454,314	\$ (23,392)	-5.4%
SUPPORTED LIVING SERVICES							
PERSONNEL	\$ 1,472,816	\$ 122,735	\$ 86,735	\$ 122,735	\$ 86,735	\$ 36,000	29.3%
OPERATING	\$ 207,525	\$ 17,294	\$ 16,901	\$ 17,294	\$ 16,901	\$ 393	3.3%
TOTALS	\$ 1,680,341	\$ 140,028	\$ 103,636	\$ 140,028	\$ 103,636	\$ 36,392	26.0%
BEHAVIORAL HEALTH							
PERSONNEL	\$ 746,595	\$ 62,216	\$ 58,881	\$ 62,216	\$ 58,881	\$ 3,335	5.4%
OPERATING	\$ 288,317	\$ 24,026	\$ 21,903	\$ 24,026	\$ 21,903	\$ 2,123	8.8%
TOTALS	\$ 1,034,912	\$ 86,243	\$ 80,784	\$ 86,243	\$ 80,784	\$ 5,459	6.3%
THERAPEUTIC RECREATION							
PERSONNEL	\$ 605,743	\$ 50,479	\$ 48,907	\$ 50,479	\$ 48,907	\$ 1,572	3.1%
OPERATING	\$ 184,128	\$ 15,344	\$ 10,360	\$ 15,344	\$ 10,360	\$ 4,984	32.5%
TOTALS	\$ 789,871	\$ 65,823	\$ 59,267	\$ 65,823	\$ 59,267	\$ 6,556	10.0%
TERMINAL							
PERSONNEL	\$ 191,985	\$ 15,999	\$ 15,051	\$ 15,999	\$ 15,051	\$ 948	5.9%
OPERATING / PURCHASE OF SERVICE	\$ 77,063	\$ 6,422	\$ 5,484	\$ 6,422	\$ 5,484	\$ 938	14.6%
TOTALS	\$ 269,048	\$ 22,421	\$ 20,535	\$ 22,421	\$ 20,535	\$ 1,886	8.4%
COMMUNITY PROGRAMS							
PERSONNEL	\$ 126,107	\$ 10,509	\$ 9,501	\$ 10,509	\$ 9,501	\$ 1,008	9.6%
OPERATING	\$ 4,282	\$ 357	\$ 221	\$ 357	\$ 221	\$ 136	38.1%
SELF DETERMINATION	\$ 300,000	\$ 25,000	\$ 5,057	\$ 25,000	\$ 5,057	\$ 19,943	79.8%
JEFFCO CFS FUND	\$ 750,000	\$ 62,500	\$ 2,901	\$ 62,500	\$ 2,901	\$ 69,599	95.4%
PROVIDER SUPPORT FUNDING PRG	\$ 1,989,161	\$ 165,763	\$ -	\$ 165,763	\$ -	\$ 165,763	100.0%
TOTALS	\$ 3,169,550	\$ 264,129	\$ 17,680	\$ 264,129	\$ 17,680	\$ 246,449	93.3%
SUMMARY							
PERSONNEL	\$ 24,279,369	\$ 2,023,281	\$ 1,963,237	\$ 2,023,281	\$ 1,963,237	\$ 60,044	3.0%
OPERATING	\$ 9,710,059	\$ 809,172	\$ 810,925	\$ 809,172	\$ 810,925	\$ (1,753)	-0.2%
PURCHASE OF SERVICES	\$ 4,430,810	\$ 369,234	\$ 349,976	\$ 369,234	\$ 349,976	\$ 19,258	5.2%
COMMUNITY FUNDED PROGRAMS	\$ 3,039,161	\$ 253,263	\$ 7,958	\$ 253,263	\$ 7,958	\$ 245,305	96.9%
TOTALS	\$ 41,459,399	\$ 3,454,950	\$ 3,132,096	\$ 3,454,950	\$ 3,132,096	\$ 322,854	9.3%
1% OF Y-T-D EXPENSE					\$ 31,321		
1/2 % OF Y-T-D EXPENSE					\$ 15,660		
FLUCTUATION THRESHOLD					\$ 25,000 & 10%		

Developmental Disabilities Resource Center
Unaudited Statement of Financial Position

ASSETS	Unaudited July 31, 2025	Unaudited June 30, 2025
Current Assets		
Cash		
Cash and cash equivalents	\$18,252,134	\$18,762,095
Including capital reserve of \$6,480,191		
Certificates of deposit	407,205	407,205
Receivables		
Fees and grants from governmental agencies	4,148,341	3,821,843
Other	1,029,200	1,060,102
Prepaid expenses and other	1,322,884	1,013,272
Total Current Assets	<u>25,159,764</u>	<u>25,064,517</u>
Land, building and equipment	26,820,412	26,625,032
Less: Accumulated Depreciation	<u>(20,001,906)</u>	<u>(19,941,147)</u>
Net Fixed Assets	6,818,506	6,683,885
Restricted certificates of deposit	173,403	173,403
Investments	6,358,520	6,328,425
Restricted cash	401,807	401,807
Total Assets	<u><u>\$38,912,000</u></u>	<u><u>\$38,652,037</u></u>
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable	2,988,341	\$3,096,549
Notes payable	110,697	110,697
Accrued expenses	1,697,023	1,697,023
Deferred revenue	3,725	4,430
Total liabilities	<u>4,799,786</u>	<u>4,904,269</u>
Net assets		
Net assets	<u>34,112,214</u>	<u>33,747,768</u>
Total net assets	<u>34,112,214</u>	<u>33,747,768</u>
Total liabilities and net assets	<u><u>\$38,912,000</u></u>	<u><u>\$38,652,037</u></u>

Developmental Disabilities Resource Center
Unaudited Statement of Cash Flows

	Unaudited July 31, 2025	Unaudited June 30, 2025
Cash flows from operating activities:		
Change in net assets	\$364,444	\$2,568,565
Adjustment for non cash items:		
In-Kind Donation		
Depreciation	60,759	632,212
(Gain)/loss on asset disposition	-	(20,699)
Unrealized (Gain)/Loss on Investment	(30,095)	(601,146)
Change in assets and liabilities:		
Accounts receivable	(295,596)	1,458,615
Other assets	(309,612)	98,278
Accounts payable and accrued expense	(103,776)	845,529
Deferred Revenue	(705)	162
Cash provided by operations	<u>(314,581)</u>	<u>4,981,516</u>
Cash flows from investing activities:		
Change in CDs	-	(15,508)
Proceeds from redemption of investments	-	-
Proceeds from sale of fixed assets	-	20,699
Purchase of investments	-	-
Purchase of fixed assets	(195,380)	(1,264,625)
Cash provided by investing activity	<u>(195,380)</u>	<u>(1,259,434)</u>
Cash flows from financing activities:		
Issuance of notes payable	-	-
Payments on notes payable	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>
NET INCREASE (DECREASE) IN CASH	(509,961)	3,722,082
Cash balance, beginning of period	<u>19,163,902</u>	<u>15,441,824</u>
Cash balance, end of period	<u><u>\$18,653,941</u></u>	<u><u>\$19,163,902</u></u>

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

UNAUDITED SUMMARY OF REVENUES & EXPENSES
August 31, 2025

	TOTAL BUDGET	MONTHLY BUDGET	CURRENT MONTH ACTUAL	Y-T-D BUDGET	Y-T-D ACTUAL	Y-T-D VARIANCE FAV (-UNFAV) DOLLARS	%
REVENUES	\$ 41,595,952	\$ 3,466,329	\$ 3,413,094	\$ 6,932,659	\$ 6,910,339	\$ (22,320)	-0.3%
EXPENDITURES							
PERSONNEL	\$ 24,279,369	\$ 2,023,281	\$ 1,952,260	\$ 4,046,562	\$ 3,915,499	\$ 131,063	3.2%
OPERATING	\$ 9,710,059	\$ 809,172	\$ 747,722	\$ 1,618,343	\$ 1,559,357	\$ 58,986	3.6%
PURCHASE OF SERVICES	\$ 4,430,810	\$ 369,234	\$ 352,586	\$ 738,468	\$ 702,562	\$ 35,906	4.9%
COMMUNITY FUNDED PROGRAMS	\$ 3,039,161	\$ 253,263	\$ 26,956	\$ 506,527	\$ 34,913	\$ 471,614	93.1%
TOTAL EXPENDITURES	\$ 41,459,399	\$ 3,454,950	\$ 3,079,524	\$ 6,909,900	\$ 6,212,331	\$ 697,569	10.1%
REVENUES OVER EXPENSES SURPLUS/(DEFICIET)	\$ 136,552	\$ 11,379	\$ 333,570	\$ 22,759	\$ 698,009	\$ 675,249	
UNREALIZED GAIN/(LOSS) ON LT INVESTMENTS	\$ -	\$ -	\$ 128,449	\$ -	\$ 158,544	\$ 158,544	
REVENUES OVER EXPENSES NET OF LT INVESTMENTS SURPLUS/(DEFICIT)	\$ 136,552	\$ 11,379	\$ 205,121	\$ 22,759	\$ 539,465	\$ 516,705	

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

UNAUDITED REVENUES
August 31, 2025

	MONTH #						2
SOURCE	TOTAL BUDGET	MONTHLY BUDGET	CURRENT MONTH REVENUE	Y-T-D BUDGET	Y-T-D REVENUE	Y-T-D VARIANCE FAV (UNFAV) DOLLARS	%
MEDICAID REVENUE	\$ 14,353,780	\$ 1,196,148	\$ 1,034,290	\$ 2,392,297	\$ 2,231,397	\$ (160,900)	-6.7%
JEFFERSON COUNTY	\$ 13,274,053	\$ 1,106,171	\$ 1,106,171	\$ 2,212,342	\$ 2,212,342	\$ (0)	0.0%
STATE PROGRAM	\$ 10,241,201	\$ 853,433	\$ 870,569	\$ 1,706,867	\$ 1,765,004	\$ 58,137	3.4%
SUPPORTED LIVING SERVICES	\$ 860,277	\$ 71,690	\$ 78,646	\$ 143,380	\$ 129,500	\$ (13,880)	-9.7%
ROOM AND BOARD	\$ 1,032,129	\$ 86,011	\$ 70,882	\$ 172,022	\$ 157,272	\$ (14,750)	-7.6%
DONATIONS/GRANTS	\$ 762,130	\$ 63,511	\$ 17,936	\$ 127,022	\$ 45,940	\$ (81,082)	-63.8%
RENTAL REVENUE	\$ 403,372	\$ 33,614	\$ 38,045	\$ 67,229	\$ 76,025	\$ 8,796	13.1%
HUD SUBSIDIES	\$ 263,460	\$ 21,955	\$ 19,858	\$ 43,910	\$ 39,928	\$ (3,982)	-10.1%
MISCELLANEOUS	\$ 20,000	\$ 1,667	\$ 2,274	\$ 3,333	\$ 2,274	\$ (1,059)	-31.8%
INTEREST	\$ 300,000	\$ 25,000	\$ 34,828	\$ 50,000	\$ 73,209	\$ 23,209	46.4%
PRIVATE PAY	\$ 21,464	\$ 1,789	\$ 6,820	\$ 3,577	\$ 8,293	\$ 4,716	131.8%
UNREALIZED GAIN/(LOSS) ON INVESTMENT	\$ -	\$ -	\$ 128,449	\$ -	\$ 158,544	\$ 158,544	100.0%
EXTERNAL TOTAL REVENUE	\$ 41,531,866	\$ 3,460,989	\$ 3,408,768	\$ 6,921,978	\$ 6,899,728	\$ (22,250)	-0.3%
INTERNAL REVENUES	\$ 64,086	\$ 5,341	\$ 4,326	\$ 10,681	\$ 10,611	\$ (70)	1.3%
	\$ 41,595,952	\$ 3,466,329	\$ 3,413,094	\$ 6,932,659	\$ 6,910,339	\$ (22,320)	-0.3%
1% OF Y-T-D REVENUE					\$ 68,997		
1/2 % OF Y-T-D REVENUE					\$ 34,499		
FLUCTUATION THRESHOLD					\$ 25,000	& 10%	

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

UNAUDITED EXPENSES August 31, 2025

DEPARTMENT/SECTION/UNIT	TOTAL BUDGET	MONTHLY BUDGET	CURRENT MONTH EXPENSES	Y-T-D BUDGET	Y-T-D EXPENSES	Y-T-D VARIANCE FAV (UNFAV) DOLLARS	%
RESIDENTIAL - ALL							
PERSONNEL	\$ 6,678,817	\$ 556,568	\$ 549,152	\$ 1,113,136	\$ 1,108,887	\$ 4,249	0.4%
OPERATING	\$ 1,931,662	\$ 160,972	\$ 123,347	\$ 321,944	\$ 289,631	\$ 32,313	10.0%
PURCHASE OF SERVICES	\$ 4,430,810	\$ 369,234	\$ 352,586	\$ 738,468	\$ 702,562	\$ 35,906	4.9%
TOTALS	\$ 13,041,289	\$ 1,086,774	\$ 1,025,085	\$ 2,173,548	\$ 2,101,080	\$ 72,468	3.3%
EARLY INTERVENTION							
PERSONNEL	\$ 7,338,875	\$ 611,406	\$ 575,038	\$ 1,222,813	\$ 1,160,268	\$ 62,545	5.1%
OPERATING / PURCHASE OF SERVICE	\$ 3,346,321	\$ 278,860	\$ 274,520	\$ 557,720	\$ 562,258	\$ (4,538)	-0.8%
TOTALS	\$ 10,685,196	\$ 890,266	\$ 849,558	\$ 1,780,533	\$ 1,722,526	\$ 58,007	3.3%
ADULT DAY PROGRAM							
PERSONNEL	\$ 3,693,146	\$ 307,762	\$ 307,736	\$ 615,524	\$ 611,633	\$ 3,891	0.6%
OPERATING	\$ 1,926,979	\$ 160,582	\$ 148,891	\$ 321,163	\$ 292,618	\$ 28,545	8.9%
TOTALS	\$ 5,620,125	\$ 468,344	\$ 456,627	\$ 936,688	\$ 904,251	\$ 32,437	3.5%
ADMINISTRATION							
PERSONNEL	\$ 3,427,286	\$ 285,607	\$ 289,794	\$ 571,214	\$ 585,095	\$ (13,881)	-2.4%
OPERATING	\$ 1,743,782	\$ 145,315	\$ 149,636	\$ 290,630	\$ 308,648	\$ (18,018)	-6.2%
TOTALS	\$ 5,171,068	\$ 430,922	\$ 439,430	\$ 861,845	\$ 893,743	\$ (31,898)	-3.7%
SUPPORTED LIVING SERVICES							
PERSONNEL	\$ 1,472,816	\$ 122,735	\$ 89,070	\$ 245,469	\$ 175,803	\$ 69,666	28.4%
OPERATING	\$ 207,525	\$ 17,294	\$ 15,592	\$ 34,588	\$ 32,495	\$ 2,093	7.0%
TOTALS	\$ 1,680,341	\$ 140,028	\$ 104,662	\$ 280,057	\$ 208,298	\$ 71,759	25.6%
BEHAVIORAL HEALTH							
PERSONNEL	\$ 746,595	\$ 62,216	\$ 60,888	\$ 124,433	\$ 119,767	\$ 4,666	3.7%
OPERATING	\$ 288,317	\$ 24,026	\$ 19,918	\$ 48,053	\$ 41,823	\$ 6,230	13.0%
TOTALS	\$ 1,034,912	\$ 86,243	\$ 80,806	\$ 172,485	\$ 161,590	\$ 10,895	6.3%
THERAPEUTIC RECREATION							
PERSONNEL	\$ 605,743	\$ 50,479	\$ 55,336	\$ 100,957	\$ 104,243	\$ (3,286)	-3.3%
OPERATING	\$ 184,128	\$ 15,344	\$ 11,230	\$ 30,688	\$ 21,590	\$ 9,098	29.6%
TOTALS	\$ 789,871	\$ 65,823	\$ 66,566	\$ 131,645	\$ 125,833	\$ 5,812	4.4%
TERMINAL							
PERSONNEL	\$ 191,985	\$ 15,999	\$ 15,117	\$ 31,998	\$ 30,171	\$ 1,827	5.7%
OPERATING / PURCHASE OF SERVICE	\$ 77,063	\$ 6,422	\$ 4,365	\$ 12,844	\$ 9,849	\$ 2,995	23.3%
TOTALS	\$ 269,048	\$ 22,421	\$ 19,482	\$ 44,841	\$ 40,020	\$ 4,821	10.8%
COMMUNITY PROGRAMS							
PERSONNEL	\$ 126,107	\$ 10,509	\$ 10,129	\$ 21,018	\$ 19,632	\$ 1,386	6.6%
OPERATING	\$ 4,282	\$ 357	\$ 223	\$ 714	\$ 445	\$ 269	37.6%
SELF DETERMINATION	\$ 300,000	\$ 25,000	\$ 18,240	\$ 50,000	\$ 23,297	\$ 26,703	53.4%
JEFFCO CFS FUND	\$ 750,000	\$ 62,500	\$ 8,716	\$ 125,000	\$ 11,616	\$ 113,384	90.7%
PROVIDER SUPPORT FUNDING PRG	\$ 1,989,161	\$ 165,763	\$ -	\$ 331,527	\$ -	\$ 331,527	100.0%
TOTALS	\$ 3,169,550	\$ 264,129	\$ 37,308	\$ 528,258	\$ 54,990	\$ 473,268	89.6%
SUMMARY							
PERSONNEL	\$ 24,279,369	\$ 2,023,281	\$ 1,952,260	\$ 4,046,562	\$ 3,915,499	\$ 131,063	3.2%
OPERATING	\$ 9,710,059	\$ 809,172	\$ 747,722	\$ 1,618,343	\$ 1,559,357	\$ 58,986	3.6%
PURCHASE OF SERVICES	\$ 4,430,810	\$ 369,234	\$ 352,586	\$ 738,468	\$ 702,562	\$ 35,906	4.9%
COMMUNITY FUNDED PROGRAMS	\$ 3,039,161	\$ 253,263	\$ 26,956	\$ 506,527	\$ 34,913	\$ 471,614	93.1%
TOTALS	\$ 41,459,399	\$ 3,454,950	\$ 3,079,524	\$ 6,909,900	\$ 6,212,331	\$ 697,569	10.1%
1% OF Y-T-D EXPENSE					\$ 62,123		
1/2 % OF Y-T-D EXPENSE					\$ 31,062		
FLUCTUATION THRESHOLD					\$ 25,000	& 10%	

Developmental Disabilities Resource Center
Unaudited Statement of Financial Position

	Unaudited August 31, 2025	Unaudited June 30, 2025
ASSETS		
Current Assets		
Cash		
Cash and cash equivalents	\$16,463,853	\$18,762,095
Including capital reserve of \$6,453,641		
Certificates of deposit	407,205	407,205
Receivables		
Fees and grants from governmental agencies	5,358,721	3,821,843
Other	1,219,598	1,060,102
Prepaid expenses and other	1,324,099	1,013,272
Total Current Assets	<u>24,773,476</u>	<u>25,064,517</u>
Land, building and equipment	26,907,722	26,625,032
Less: Accumulated Depreciation	<u>(20,062,666)</u>	<u>(19,941,147)</u>
Net Fixed Assets	6,845,056	6,683,885
Restricted certificates of deposit	173,403	173,403
Investments	6,486,969	6,328,425
Restricted cash	401,807	401,807
Total Assets	<u><u>\$38,680,711</u></u>	<u><u>\$38,652,037</u></u>
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable	2,424,083	\$3,096,549
Notes payable	110,697	110,697
Accrued expenses	1,697,023	1,697,023
Deferred revenue	3,125	4,430
Total liabilities	<u>4,234,928</u>	<u>4,904,269</u>
Net assets		
Net assets	<u>34,445,783</u>	<u>33,747,768</u>
Total net assets	<u>34,445,783</u>	<u>33,747,768</u>
Total liabilities and net assets	<u><u>\$38,680,711</u></u>	<u><u>\$38,652,037</u></u>

Developmental Disabilities Resource Center
Unaudited Statement of Cash Flows

	Unaudited August 31, 2025	Unaudited June 30, 2025
Cash flows from operating activities:		
Change in net assets	\$698,009	\$2,568,565
Adjustment for non cash items:		
In-Kind Donation		
Depreciation	121,519	632,212
(Gain)/loss on asset disposition	-	(20,699)
Unrealized (Gain)/Loss on Investment	(158,544)	(601,146)
Change in assets and liabilities:		
Accounts receivable	(1,696,374)	1,458,615
Other assets	(310,827)	98,278
Accounts payable and accrued expense	(668,034)	845,529
Deferred Revenue	(1,305)	162
Cash provided by operations	<u>(2,015,556)</u>	<u>4,981,516</u>
Cash flows from investing activities:		
Change in CDs	-	(15,508)
Proceeds from redemption of investments	-	-
Proceeds from sale of fixed assets	-	20,699
Purchase of investments	-	-
Purchase of fixed assets	(282,690)	(1,264,625)
Cash provided by investing activity	<u>(282,690)</u>	<u>(1,259,434)</u>
Cash flows from financing activities:		
Issuance of notes payable	-	-
Payments on notes payable	-	-
	<u>-</u>	<u>-</u>
NET INCREASE (DECREASE) IN CASH	(2,298,246)	3,722,082
Cash balance, beginning of period	<u>19,163,902</u>	<u>15,441,824</u>
Cash balance, end of period	<u><u>\$16,865,656</u></u>	<u><u>\$19,163,902</u></u>