

MINUTES

of the **REGULAR MEETING** of the
BOARD OF DIRECTORS
of the
DEVELOPMENTAL DISABILITIES RESOURCE CENTER



Conducted via Zoom
April 28, 2021

Our mission is to create opportunities for people with intellectual and developmental disabilities and their families to participate fully in the community.

I -- PRELIMINARY

A. **CALL TO ORDER:** Mr. Pemberton, President of the Board, called the regular meeting of the Board of Directors of the Developmental Disabilities Resource Center for April 28, 2021 to order at 5:30 p.m.

B. **ROLL CALL:**

BOARD MEMBERS PRESENT

David Pemberton, President
Jean Armour
Pat Bolton
Joanne Elliott
Chuck English
Mary Margaret Fouse-Bishop
Susan Hartley
Joni Krickbaum
Megan MacHatton
Doreen Raad
Jodi Schoemer
Lori Swanson-Lamm
Mary Ann Tillman

BOARD MEMBERS ABSENT

Jan Beckett
Matt Rotter

SENIOR STAFF PRESENT

Rob DeHerrera, Executive Dir.
Anna Bishop
Kristie Braaten
Jane Byron
Gena Colbert
Deb Gordon
Jamie Haney
Terri Hulstrom
Susan Johnson
Micki Klawes
Michele Majeune
Liz Pahr
Annette Rogers
Jeanne Terrell
Melanie White

A quorum was declared present.

C. **MINUTES:** Ms. Swanson-Lamm moved to approve the minutes of the March 24, 2021 meeting as written. Seconded by Mrs. Hartley and carried unanimously.

D. **FINANCIAL STATEMENTS:** Mrs. Hartley, Treasurer, presented the February financial statements, including revenue, expenses and variances. She also encouraged the Board to review the quarterly investment update.

Mrs. Bolton moved to approve the financial statements as submitted. Seconded by Mrs. MacHatton and carried unanimously.

II -- COMMUNICATIONS

Ms. Beckett wanted to make sure people knew that Jeffco lost a great advocate recently whose services will be this Thursday and to please contact her with questions.

III – PUBLIC COMMENT

The Board recognized DDRC’s administrative support staff for Administrative Professional Day.

IV – ACTION ON ROUTINE ITEMS

CONSENT AGENDA: Mr. Pemberton asked if there were items Board members wanted held off the consent agenda. Ms. Armour moved that the following items be approved under the consent agenda.

- VI Human Resources Report
- VII Development Report
- VIII-A Case Management Status Report
- VIII-B Community Services Status Report
- VIII-C Status of Waiting List
- VIII-D Human Rights Committee
- IX-C Finance/HR and Executive Committee Recommendations:
 - Approval of the 2021-2022 holiday calendar as presented.

Motion seconded by Mrs. Hartley and carried unanimously.

V – COMMENDATIONS

There were five Customer Service Awards, one DUCK Award and one Teamwork Award given this month.

Mrs. Tillman moved to approve the Commendations report as submitted. Seconded by Ms. Swanson-Lamm and carried unanimously.

IX – BUSINESS

A. EXECUTIVE DIRECTOR’S REPORT

- The American Rescue Plan of 2021 was signed into law and includes an enhanced Federal Medical Assistance Percentage increase of 10% for Home and Community Based Services (HCBS). Alliance is meeting with the Department of Health Care Policy and Financing (HCPF) to share input from CCBs and providers on possible uses of the funding.
- The American Jobs Plan legislation could raise wages for essential workers, which our Direct Support Professionals could fall into this category.
- The HCBS Access Act would require coverage of HCBS services and could mean elimination of the waitlist.
- The State of Colorado Budget is nearing completion and continues to include a 2.5% common policy increase for providers. The Joint Budget Committee (JBC) also included 667 HCBS-IDD waitlist resources. DDRC will receive approximately 75, which would provide resources for about 25% of those on the waitlist who want services as soon as available.

- The JBC has agreed to sponsor legislation transferring Early Intervention Evaluations (formerly Child Find) responsibilities from the Colorado Department of Education to the Colorado Department of Human Services. A bill has yet to be introduced.
- Another piece of legislation would create a new cabinet-level Department of Early Childhood. This is one of the Governor’s priorities and would use recently increased sales taxes. Early Intervention could fall under this Department’s purview.
- An article in the Colorado Sun featuring Mrs. Krickbaum and her family emphasized how important the new waitlist resources are to families waiting for services. She is a true ambassador for DDRC and the entire IDD system.
- DDRC’s Heather Hagen, Assistant Director of Employment Services, and Vikki Ortiz, Employment Services Manager, were selected to Colorado’s first Emerging Leaders Cohort in partnership with the National Association for People in Supported Employment. They were selected by the Colorado office of Employment First.
- Staff express a sincere thank-you for the Board-approved one-time awards.
- In the past month there have been many COVID-related updates from both the Centers for Disease Control and Prevention (CDC) and the Colorado Department of Public Health and Environment (CDPHE). In addition, the state has dissolved its statewide Health Order and shifted that authority to the counties. Most of the changes at the county level have to do with occupancy levels and mask mandates. We are updating DDRC guidelines to account for fully vaccinated adults and those who are not vaccinated but to date have not made any changes to our operations.
- Surveillance testing continues at our group homes and we have not had a positive result since January.

B. CASE MANAGEMENT REDESIGN (CMRD) UPDATE

- The CMRD bill has passed both the House and Senate unanimously and is on its way to the Governor for signature. The bill formally extends the compliance deadline until July 1, 2024 for Conflict Free Case Management.
- Most of the work is happening with the contractor HCPF has engaged for CMRD. There have been two meetings with the contractor to review preliminary catchment areas or new Case Management Agency (CMA) Regions. Both meetings had different scenarios of what the state’s CMA Regions will look like in the future. The contractor has reported there may be as many as 20-22 CMA Regions within the state and could be 2-3 CMAs in a region. The next meeting is scheduled for May 5th.

X – PUBLIC COMMENT

None

XI – SPECIAL ITEM

Heather Hagen, Assistant Director of Employment Services and Vikki Ortiz, Employment Services Manager, presented an overview of DDRC’s Employment Services.

XII – ITEMS OF GENERAL DISCUSSION

- A. UNFINISHED BUSINESS – None
- B. NEW BUSINESS – None

XIII – ADJOURNMENT

Meeting adjourned at 6:35 p.m. The next regular meeting of the Board will be held on Wednesday, May 26, 2021, by Zoom.

Jean Armour, Secretary



Annette Rogers, Executive Assistant

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

UNAUDITED SUMMARY OF REVENUES & EXPENSES

March 31, 2021

	TOTAL BUDGET	MONTHLY BUDGET	CURRENT MONTH ACTUAL	Y-T-D BUDGET	Y-T-D ACTUAL	Y-T-D VARIANCE FAV (-UNFAV) DOLLARS	%
REVENUES	<u>\$37,035,492</u>	<u>\$3,086,291</u>	<u>\$ 3,342,739</u>	<u>\$27,776,619</u>	<u>\$27,514,364</u>	<u>(\$262,255)</u>	<u>-0.9%</u>
EXPENDITURES							
PERSONNEL	\$24,184,706	\$2,015,392	\$ 1,821,045	\$18,138,530	\$ 17,891,524	\$247,006	1.4%
OPERATING	\$10,876,626	\$906,386	\$ 819,590	\$8,157,470	\$ 6,478,537	\$1,678,932	20.6%
HOST HOMES	\$1,595,604	\$132,967	\$ 143,860	\$1,196,703	\$ 1,199,490	(\$2,787)	-0.2%
PURCHASE OF SERVICES	\$905,555	\$75,463	\$ 89,916	\$679,166	\$ 610,713	\$68,453	10.1%
TOTAL EXPENDITURES	<u>\$ 37,562,491</u>	<u>\$ 3,130,208</u>	<u>\$ 2,874,411</u>	<u>\$ 28,171,868</u>	<u>\$ 26,180,264</u>	<u>\$ 1,991,604</u>	<u>7.1%</u>
REVENUES OVER EXPENSES SURPLUS/(DEFICIET)	<u>(\$526,999)</u>	<u>(\$43,917)</u>	<u>\$468,329</u>	<u>(\$395,249)</u>	<u>\$1,334,100</u>	<u>\$1,729,349</u>	

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

UNAUDITED REVENUES

March 31, 2021

SOURCE	TOTAL BUDGET	MONTHLY BUDGET	CURRENT MONTH REVENUE	Y-T-D BUDGET	Y-T-D REVENUE	MONTH	%
						9	
STATE PROGRAM	\$7,154,913	\$596,243	\$ 553,288	\$5,366,185	\$ 4,815,568	\$ (550,617)	-10.3%
FAMILY SUPPORT SERVICES	\$774,301	\$64,525	\$ 106,925	\$580,726	\$ 461,339	(\$119,387)	-20.6%
MEDICAID REVENUE	\$14,212,464	\$1,184,372	\$ 1,352,267	\$10,659,348	\$ 10,793,515	\$134,167	1.3%
SUPPORTED LIVING SERVICES	\$1,888,306	\$157,359	\$ 150,447	\$1,416,230	\$ 1,122,592	(\$293,638)	-20.7%
CHILDREN'S EXTENSIVE SUPPORT	\$400,222	\$33,352	\$ 30,225	\$300,167	\$ 246,749	(\$53,418)	-17.8%
JEFFERSON COUNTY	\$10,393,104	\$866,092	\$ 860,497	\$7,794,828	\$ 7,778,042	(\$16,786)	-0.2%
ROOM AND BOARD	\$1,154,532	\$96,211	\$ 96,362	\$865,899	\$ 840,464	(\$25,435)	-2.9%
WORK CONTRACTS	\$171,956	\$14,330	\$ 6,664	\$128,967	\$ 55,192	(\$73,775)	-57.2%
HUD SUBSIDIES	\$181,554	\$15,130	\$ 18,188	\$136,166	\$ 124,216	(\$11,950)	-8.8%
INTEREST	\$1,800	\$150	\$ 307	\$1,350	\$ 2,239	\$889	65.9%
RENTAL REVENUE	\$278,559	\$23,213	\$ 27,762	\$208,919	\$ 219,193	\$10,274	4.9%
DONATIONS/GRANTS	\$75,000	\$6,250	\$ 63,393	\$56,250	\$ 312,671	\$256,421	455.9%
UNREALIZED GAIN/(LOSS) ON INVESTMENT	\$0	\$0	\$ 51,750	\$0	\$ 535,589	\$535,589	100.0%
MISCELLANEOUS	\$66,218	\$5,518	\$ 712	\$49,664	\$ 24,092	(\$25,572)	-51.5%
ELDERLY, BLIND AND DISABLED	\$91,823	\$7,652	\$ 9,294	\$68,867	\$ 53,656	(\$15,211)	-22.1%
EXTERNAL TOTAL REVENUE	\$36,844,752	\$3,070,396	\$ 3,328,081	\$27,633,564	\$ 27,385,117	(\$248,447)	-0.9%
INTERNAL REVENUES	\$190,740	\$15,895	\$ 14,658	\$143,055	\$ 129,247	(\$13,808)	-9.7%
	<u>\$37,035,492</u>	<u>\$3,086,291</u>	<u>\$ 3,342,739</u>	<u>\$27,776,619</u>	<u>\$ 27,514,364</u>	<u>(\$262,255)</u>	<u>-0.9%</u>
1% OF Y-T-D REVENUE				\$	273,851		
1/2 % OF Y-T-D REVENUE				\$	136,926		
FLUCTUATION THRESHOLD				\$	10,000	& 10%	

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

NOTES TO REVENUE STATEMENT

VARIANCE IN REVENUES OF MORE THAN \$10,000 AND 10%

March 31, 2021

STATE PROGRAM	PRIMARILY UNDER BUDGET DUE TO CHANGE IN THE EI PROGRAM ELIGIBILITY AND UNDER UTILIZATION IN EI AND STATE SLS DUE TO THE PANDEMIC.
FAMILY SUPPORT SERVICES	DIRECT FAMILY SERVICES ARE UNDER BUDGET DUE TO REVENUE BEING RECOGNIZED AS EXPENSES ARE INCURRED. SEE CORRESPONDING VARIANCE IN CHILDREN AND FAMILY SERVICES DIRECT FAMILY EXPENSE.
SUPPORTED LIVING SERVICES	PRIMARILY UNDER BUDGET DUE TO THE COVID PANDEMIC. SEE CORRESPONDING VARIANCE IN EXPENSE.
CHILDREN'S EXTENSIVE SUPPORT	PRIMARILY UNDER BUDGET DUE TO THE COVID PANDEMIC. SEE CORRESPONDING VARIANCE IN EXPENSE.
WORK CONTRACTS	PRIMARILY UNDER BUDGET DUE TO THE LOSS OF CONTRACTS CAUSED BY THE COVID PANDEMIC.
DONATIONS/GRANTS	DONATION AND GRANTS ARE BUDGETED EVENLY THROUGHOUT THE YEAR. OVER BUDGET PRIMARILY DUE TO THE RECEIPT OF THREE GRANTS, ONE IN JULY FOR \$25,000, ANOTHER IN SEPTEMBER FOR \$20,000 AND ONE IN JANUARY FOR \$54,000. WE ALSO RECEIVED OUR FUNDING FROM THE COLORADO GIVES DAY AND THE ANNUAL APPEAL. LASTLY, WE RECEIVED TWO LARGE DONATIONS, ONE FOR \$10,000 AND THE OTHER FOR \$60,000.
UNREALIZED GAIN/(LOSS) ON INVESTMENT	THERE IS NO BUDGET AS THE INVESTMENT POLICY AND STRATEGY ARE LONG TERM IN NATURE.
MISCELLANEOUS	PRIMARILY UNDER BUDGET IN PRIVATE PAY DUE TO THE COVID PANDEMIC.
ELDERLY, BLIND AND DISABLED	PRIMARILY UNDER BUDGET DUE TO THE COVID PANDEMIC.

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

UNAUDITED EXPENSES

March 31, 2021

DEPARTMENT/SECTION/UNIT	TOTAL BUDGET	MONTHLY BUDGET	CURRENT MONTH EXPENSES	Y-T-D BUDGET	Y-T-D EXPENSES	Y-T-D VARIANCE FAV (-UNFAV) DOLLARS	%
EARLY INTERVENTION							
PERSONNEL	\$2,197,800	\$183,150	\$ 173,767	\$1,648,350	\$ 1,590,125	\$58,225	3.5%
OPERATING / PURCHASE OF SERVICE	\$2,444,429	\$203,702	\$ 161,265	\$1,833,322	\$ 1,497,283	\$336,039	18.3%
TOTALS	\$4,642,229	\$386,852	\$ 335,032	\$3,481,672	\$ 3,087,408	\$394,264	11.3%
ADULT DAY PROGRAM							
PERSONNEL	\$3,883,885	\$323,657	\$ 251,074	\$2,912,914	\$ 2,763,045	\$149,869	5.1%
OPERATING	\$1,649,079	\$137,423	\$ 139,378	\$1,236,809	\$ 1,052,476	\$184,333	14.9%
PURCHASE OF SERVICES	\$305,730	\$25,478	\$ 31,072	\$229,298	\$ 203,991	\$25,307	11.0%
TOTALS	\$5,838,694	\$486,558	\$ 421,524	\$4,379,021	\$ 4,019,512	\$359,509	8.2%
ADMINISTRATION							
PERSONNEL	\$3,547,732	\$295,644	\$ 271,748	\$2,660,799	\$ 2,623,052	\$37,747	1.4%
OPERATING	\$1,215,860	\$101,322	\$ 92,074	\$911,895	\$ 742,607	\$169,288	18.6%
TOTALS	\$4,763,592	\$396,966	\$ 363,822	\$3,572,694	\$ 3,365,659	\$207,035	5.8%
THERAPEUTIC LEARNING CONNECTIONS							
PERSONNEL	\$463,283	\$38,607	\$ 36,258	\$347,462	\$ 348,938	(\$1,476)	-0.4%
OPERATING	\$79,575	\$6,631	\$ 6,198	\$59,681	\$ 51,750	\$7,931	13.3%
TOTALS	\$542,858	\$45,238	\$ 42,456	\$407,144	\$ 400,688	\$6,456	1.6%
TERMINAL							
PERSONNEL	\$247,585	\$20,632	\$ 19,744	\$185,689	\$ 186,475	(\$786)	-0.4%
OPERATING / PURCHASE OF SERVICE	\$124,615	\$10,385	\$ 7,670	\$93,461	\$ 75,228	\$18,233	19.5%
TOTALS	\$372,200	\$31,017	\$ 27,414	\$279,150	\$ 261,703	\$17,447	6.3%
RESOURCE COORDINATION							
PERSONNEL	\$3,328,429	\$277,369	\$ 250,100	\$2,496,322	\$ 2,377,283	\$119,039	4.8%
OPERATING	\$286,967	\$23,914	\$ 21,922	\$215,225	\$ 162,487	\$52,738	24.5%
TOTALS	\$3,615,396	\$301,283	\$ 272,022	\$2,711,547	\$ 2,539,770	\$171,777	6.3%
CHILDREN AND FAMILY SERVICES							
PERSONNEL	\$1,800,681	\$150,057	\$ 149,210	\$1,350,511	\$ 1,403,964	(\$53,453)	-4.0%
OPERATING	\$315,803	\$26,317	\$ 25,596	\$236,852	\$ 208,627	\$28,225	11.9%
DIRECT FAMILY	\$774,301	\$64,525	\$ 106,925	\$580,726	\$ 461,339	\$119,387	20.6%
JEFFCO CFS FUND	\$100,000	\$8,333	\$ 1,968	\$75,000	\$ 36,146	\$38,854	51.8%
TOTALS	\$2,990,785	\$249,232	\$ 283,700	\$2,243,089	\$2,110,076	\$133,012	5.9%

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

UNAUDITED EXPENSES

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March 31, 2021

DEPARTMENT/SECTION/UNIT	TOTAL BUDGET	MONTHLY BUDGET	CURRENT MONTH EXPENSES	Y-T-D BUDGET	Y-T-D EXPENSES	Y-T-D VARIANCE FAV (-UNFAV) DOLLARS	%
RESIDENTIAL - ALL							
PERSONNEL	\$6,851,310	\$570,943	\$ 523,679	\$5,138,483	\$ 5,267,156	(\$128,674)	-2.5%
OPERATING	\$2,012,089	\$167,674	\$ 159,099	\$1,509,067	\$ 1,301,961	\$207,106	13.7%
HOST HOMES	\$1,595,604	\$132,967	\$ 143,860	\$1,196,703	\$ 1,199,490	(\$2,787)	-0.2%
PURCHASE OF SERVICES	\$599,825	\$49,985	\$ 58,844	\$449,869	\$ 406,722	\$43,147	9.6%
TOTALS	\$11,058,828	\$921,569	\$ 885,482	\$8,294,121	\$ 8,175,329	\$118,792	1.4%
SUPPORTED LIVING SERVICES/CES							
PERSONNEL	\$1,416,297	\$118,025	\$ 112,199	\$1,062,223	\$ 1,056,926	\$5,297	0.5%
OPERATING / PURCHASE OF SERVICE	\$1,490,304	\$124,192	\$ 73,072	\$1,117,728	\$ 671,455	\$446,273	39.9%
TOTALS	\$2,906,601	\$242,217	\$ 185,271	\$2,179,951	\$ 1,728,381	\$451,570	20.7%
GRANTS							
PERSONNEL	\$63,830	\$5,319	\$ 5,192	\$47,873	\$ 47,741	\$132	0.3%
OPERATING	\$3,843	\$320	\$ 148	\$2,882	\$ 1,830	\$1,052	36.5%
TOTALS	\$67,673	\$5,639	\$ 5,340	\$50,755	\$ 49,571	\$1,184	2.3%
BEHAVIORAL HEALTH							
PERSONNEL	\$383,874	\$31,990	\$ 28,074	\$287,906	\$ 226,819	\$61,087	21.2%
OPERATING	\$179,761	\$14,980	\$ 14,825	\$134,821	\$ 131,841	\$2,980	2.2%
TOTALS	\$563,635	\$46,970	\$ 42,899	\$422,726	\$ 358,660	\$64,066	15.2%
SELF DETERMINATION							
OPERATING	\$200,000	\$16,667	\$ 9,449	\$150,000	\$ 83,507	\$66,493	44.3%
SUMMARY							
PERSONNEL	\$ 24,184,706	\$ 2,015,392	\$ 1,821,045	\$ 18,138,530	\$ 17,891,524	\$ 247,006	1.4%
OPERATING	\$10,876,626	\$906,386	\$ 819,590	\$8,157,470	\$ 6,478,537	\$1,678,932	20.6%
HOST HOMES	\$1,595,604	\$132,967	\$ 143,860	\$1,196,703	\$ 1,199,490	(\$2,787)	-0.2%
PURCHASE OF SERVICES	\$905,555	\$75,463	\$ 89,916	\$679,166	\$ 610,713	\$68,453	10.1%
TOTALS	\$37,562,491	\$3,130,208	\$ 2,874,411	\$28,171,868	\$ 26,180,264	\$ 1,991,604	7.1%
1% OF Y-T-D EXPENSE					\$ 261,803		
1/2 % OF Y-T-D EXPENSE					\$ 130,901		
FLUCTUATION THRESHOLD					\$ 10,000	& 10%	

DEVELOPMENTAL DISABILITIES RESOURCE CENTER

NOTES TO EXPENSE STATEMENT

VARIANCE IN EXPENSES OF MORE THAN \$10,000 AND 10%

March 31, 2021

EARLY INTERVENTION		
OPERATING / PURCHASE OF SERVICE	PRIMARILY UNDER BUDGET DUE THE CHANGE IN PROGRAM ELIGIBILITY AND UNDER UTILIZATION DUE TO THE PANDEMIC.	
ADULT DAY PROGRAM		
OPERATING	PRIMARILY UNDER BUDGET DUE TO OTHER PROFESSIONAL SERVICES, TRAINING, AND VEHICLE RELATED EXPENSES.	
PURCHASE OF SERVICES	PRIMARILY UNDER BUDGET DUE TO THE RETAINER PAYMENTS BEING DISCONTINUED IN JULY 2020.	
ADMINISTRATION		
OPERATING	PRIMARILY UNDER BUDGET DUE TO IT COSTS, MEETING EXPENSE, AND DUES, SUBS AND PUBS	
TERMINAL		
OPERATING	PRIMARILY UNDER BUDGET DUE TO VEHICLE RELATED EXPENSES.	
RESOURCE COORDINATION		
OPERATING	PRIMARILY UNDER BUDGET DUE TO MILEAGE EXPENSE.	
CHILDREN AND FAMILY SERVICES		
OPERATING	PRIMARILY UNDER BUDGET DUE TO MILEAGE AND TRAINING EXPENSE.	
DIRECT FAMILY	UNDER BUDGET DUE TO REVENUE BEING RECOGNIZED AS EXPENSES ARE INCURRED. SEE CORRESPONDING VARIANCE IN FAMILY SUPPORT SERVICES REVENUE.	
JEFFCO CFS FUND	UNDER BUDGET AS MINIMAL FUNDING HAS BEEN DISTRIBUTED AS OF MARCH 2021.	
RESIDENTIAL - ALL		
OPERATING	PRIMARILY UNDER BUDGET DUE TO OTHER PROFESSIONAL, FOOD, AND FUEL/OIL EXPENSES.	
SUPPORTED LIVING SERVICES/CES		
OPERATING / PURCHASE OF SERVICE	PRIMARILY UNDER BUDGET DUE TO THE COVID PANDEMIC. SEE CORRESPONDING VARIANCE IN REVENUE.	
BEHAVIORAL HEALTH		
PERSONNEL	UNDER BUDGET DUE TO VACANCY SAVINGS.	
SELF DETERMINATION		
	UNDER BUDGET AS COSTS ARE INCURRED WHEN REQUESTED, RECEIVED AND APPROVED BY THE COMMITTEE. THE COMMITTEE CONTINUES TO REVIEW REQUESTS FOR FUNDING AND NEW INDIVIDUALS TO THE PROGRAM.	

Developmental Disabilities Resource Center
Unaudited Statement of Financial Position

ASSETS	Unaudited March 31, 2021	Audited June 30, 2020
Current Assets		
Cash		
Cash and cash equivalents Including capital reserve of \$5,674,192	\$14,576,060	\$12,383,140
Certificates of deposit	390,654	390,154
Receivables		
Fees and grants from governmental agencies	4,307,813	4,966,568
Workshop contracts	-	11,141
Other	462,520	966,978
Prepaid expenses and other	935,641	790,262
	20,672,688	19,508,243
Total Current Assets		
Land, building and equipment	24,663,385	24,635,311
Less: Accumulated Depreciation	17,111,855	16,500,267
	7,551,530	8,135,044
Net Fixed Assets		
Restricted certificates of deposit	165,698	165,325
Investments	3,939,516	3,391,008
Restricted cash	621,171	621,171
Total Assets	\$32,950,603	\$31,820,791
Days of operations in operating cash balance	95	73
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable	1,880,975	\$2,734,956
Notes payable	157,188	157,188
Accrued expenses	1,891,708	1,892,029
Deferred Revenue	650,014	0
	4,579,885	4,784,173
Total liabilities		
Net assets		
Net assets	28,370,718	27,036,618
	28,370,718	27,036,618
Total net assets		
	28,370,718	27,036,618
Total liabilities and net assets		
	\$32,950,603	\$31,820,791

Developmental Disabilities Resource Center
 Unaudited Statement of Cash Flows

	Unaudited March 31, 2021	Audited June 30, 2020
Cash flows from operating activities:		
Change in net assets	\$1,334,100	\$42,547
Adjustment for non cash items:		
In-Kind Donation	-	-
Depreciation	611,586	847,432
(Gain)/loss on asset disposition	-	(51,504)
Unrealized (Gain)/Loss on Investment	(548,508)	69,055
Change in assets and liabilities:		
Accounts receivable	1,174,354	(887,089)
Other assets	(145,379)	(110,598)
Accounts payable and accrued expense	(854,303)	630,321
Deferred Revenue	650,014	-
Cash provided by operations	<u>2,221,864</u>	<u>540,164</u>
Cash flows from investing activities:		
Change in CDs	(872)	686,108
Proceeds from redemption of investments	-	-
Proceeds from sale of fixed assets	-	51,504
Purchase of investments	-	(3,460,063)
Purchase of fixed assets	(28,072)	(493,359)
Cash provided by investing activity	<u>(28,944)</u>	<u>(3,215,810)</u>
Cash flows from financing activities:		
Issuance of notes payable	-	-
Payments on notes payable	-	(9,453)
	<u>-</u>	<u>(9,453)</u>
NET INCREASE (DECREASE) IN CASH	2,192,920	(2,685,099)
Cash balance, beginning of period	<u>13,004,311</u>	<u>15,689,410</u>
Cash balance, end of period	<u><u>\$15,197,231</u></u>	<u><u>\$13,004,311</u></u>